



# 2022

## MISSOURI

### NATIONAL GUARD

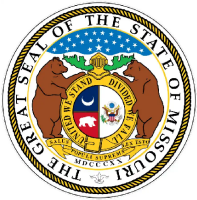
### ANNUAL REPORT



ALWAYS READY. ALWAYS THERE.



Michael L. Parson  
Governor



MISSOURI NATIONAL GUARD  
OFFICE OF THE ADJUTANT GENERAL  
IKE SKELTON TRAINING SITE  
2302 MILITIA DRIVE  
JEFFERSON CITY, MISSOURI 65101-1203

Levon E. Cumpton  
The Adjutant General



Dear Governor Parson,

Your Citizen-Soldiers and Airmen achieved great success in 2022. The Missouri National Guard trained hard, mobilized across the globe, and responded to emergent situations within our state with great passion and reverence for the citizens they serve. In all we do, our priority continues to be people. We take care of one another so we may continue to support, and be supported by, our great citizens, employers, families, and communities. Alongside people, we continued in 2022 to prioritize partnerships, innovation, and readiness. Indeed, your Missouri National Guard trains, fights and wins while taking care of each other as one team.

The Missouri National Guard participated in exercises and operations with countless partner, highlighting our first operational priority, partnerships. Our Soldiers and Airmen supported partners in the Middle East, the Americas, Europe, Africa, and in the Indo-Pacific. These missions focused on building partner military capacity, deterring aggression, increasing interoperability, and exchanging best practices. Our Guard supported continuing operations in the Middle East which strengthen regional security, Airlift in eastern Europe, and deterrence and training missions in Africa and the Americas.

Alongside partnerships, your Missouri National Guard's second operational priority is innovation. The 139th Airlift Wing is working towards completion of a new C-130H Hercules Weapons System Training simulator facility that will have the potential to train 800 pilots, navigators, and flight engineers annually. The 179th Cyber Protection Team spent the year training hard and responding to simulated cyber events to prepare to defend one of America's most critical infrastructure elements, cyberspace. The 35th Military Police Brigade conducted training alongside the Missouri State Highway Patrol and Federal Emergency Management Agency to standardize response efforts across the law enforcement spectrum. The Missouri National Guard Aviation Repair Activity Depot provided aviation maintenance for 14 states, saving the U.S. taxpayer approximately \$121.4 million through technical innovation and staff expertise this year alone. These are but a few of the many ways your Missouri National Guard innovates in its preparation for future federal contingency operations and state support missions.

We made great strides over the last year, but we must always look ahead. That is why as we continue to focus on our people, partnerships, and innovation, and promote readiness in everything we do. Day in and day out, we work to make sure that Soldiers, Airmen, and units have the tools they need to succeed and respond to the calls of our state and nation. I am truly proud and humbled by the achievements of the Soldiers and Airmen of the Missouri National Guard and am ever grateful for the opportunity to lead such a fine force. This report will showcase the accomplishments and the great work of your Missouri National Guard throughout 2022.



A handwritten signature in black ink, reading "Levon E. Cumpton".

LEVON E. CUMPTON  
Major General, MONG  
The Adjutant General



# MISSION

The MONG organizes, trains, and equips a community-based, service oriented operational force of ready Airmen and Soldiers as a cohesive organization to defend and serve the people of Missouri and the United States of America.

# VISION

We train, fight, and win while taking care of each other as one team.

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# OUR LEADERSHIP

## Maj. Gen. Levon E. Cumpton The Adjutant General



Major General Levon E. Cumpton assumed duties as the Adjutant General of the Missouri National Guard, Jefferson City, Missouri, on August 2, 2019. As the Adjutant General, on behalf of the Governor, he provides command and control of over 12,000 Missouri National Guard Soldiers, Airmen, Federal, and State employees. He ensures the Missouri National Guard is manned, trained, equipped and resourced for its dual state and federal missions.

General Cumpton was raised on a farm in Bates County, Missouri and graduated from Ballard High School. He commissioned in 1990 through the Wentworth Military Academy Reserve Officer Training Corps program.

He previously served simultaneously as the 35th Engineer Brigade Commander and the Director of Manpower and Personnel for the Missouri Army National Guard. Prior assignments include: Deputy of Operations/Plans/Training, Missouri Army National Guard; Deputy Brigade Commander, 110th Maneuver Enhanced Brigade; Commander, 1-138th Infantry Battalion; Training/Operations and Executive Officer, 1138th Engineer Battalion; Commander, C Company 2-502nd Infantry, Fort Campbell, KY.

General Cumpton's operational deployments include peacekeeping missions in the Former Yugoslav Republic of Macedonia and Kosovo, stability operations in Bosnia, and a combat tour in support of Operation Iraqi Freedom. Additionally, in Missouri, he has supported numerous declared state emergencies.

General Cumpton earned a Bachelor of Science degree from Central Missouri State University in Warrensburg, Missouri and a Masters of Strategic Studies from the Air War College at Maxwell Air Force Base in Montgomery, Alabama.

His awards, decorations, and badges include the Legion of Merit, Bronze Star Medal, Purple Heart, Meritorious Service Medal (with one silver oak leaf cluster), Ranger Tab, Combat Action Badge and the Missouri Conspicuous Service Medal. He was awarded the Bronze Order of the de Fleury Medal and the Order of Saint Maurice (Legionnaire). Major General Cumpton and his wife Linda have two children, Emily and Chance, and reside in Jefferson City, Missouri.

## Command Sgt. Maj. Larry D. Godsey Command Senior Enlisted Leader



Command Sergeant Major Larry Godsey enlisted as a Cannon Crewmember (13B) in the Missouri Army National Guard in 1988. He was a member of C Battery, 1-128th FA, until 2005. He held the key positions of Assistant Gunner, Gunner, Section Chief, and Platoon Sergeant during that time.

In 2003, C Battery, 1-128th FA was activated, reclassified as a provisional Military Police Company, and deployed to Fort Bragg, NC to conduct the Law and Order Mission. CSM Godsey completed the 31B reclassification course and Phase II of the Advanced NCO Course at Fort Leonard Wood, MO prior to this deployment. During this deployment, CSM Godsey served as the company OPS NCO.

CSM Godsey was selected as the First Sergeant for the HHC, 110th MEB in August 2007. In 2008, CSM Godsey was deployed to Nangarhar Province, Afghanistan with the 935th Agriculture Development Team (ADT). This was the first ADT deployed by the Army and developed the framework and mission concept for follow-on ADT units from other states.

CSM Godsey was selected as the Senior NCO for the 135th Special Troops Battalion in 2010 and in 2011, was selected as the CSM for the 1-138th Infantry Regiment. In 2017, the 1-138th Infantry Regiment was deployed to Qatar and performed security missions for Area Support Group-Qatar and Army Central Command (ARCENT).

CSM Godsey served as the Command Sergeant Major for the 140th Regiment, Regional Training Institute, Fort Leonard Wood, Missouri in 2018 and as the Command Sergeant Major for the 110th Maneuver Enhancement Brigade from 2018 to 2022. During his time with the 110th Maneuver Enhancement Brigade, he deployed to the Southwest Border.

CSM Godsey has been awarded the Legion of Merit, the Defense Meritorious Service Medal, the Meritorious Service Medal (3x), the Army Commendation Medal, the Army Achievement Medal, the Army Good Conduct Medal, and numerous other service and deployment awards and decorations.

CSM Godsey holds a Ph.D. in Forestry and an MS in Agricultural Economics from the University of Missouri.

CSM Godsey has been married to his wife, Lori, for 30 years and has three daughters, MacKenzie (Trent), Kameron, and Regan.



# OUR LEADERSHIP



Maj. Gen. Levon E. Cumpston  
The Adjutant General



Brig. Gen. Charles D. Hausman  
Deputy Adjutant General



Brig. Gen. Kenneth S. Eaves  
Assistant Adjutant General - Air



Brig. Gen. James P. Schreffler  
Assistant Adjutant General - Army



Brig. Gen. Kimbra L. Sterr  
Chief of Staff - Air



Col. Robert J. Payne  
Chief of the Joint Staff



Col. Matthew M. Bacon  
Chief of Staff - Army



Col. Patrick L. Lanaghan  
Director of Staff - Air



CW5 Isom L. Folsom  
State Command Chief Warrant Officer



Command Sgt. Maj. Larry D. Godsey  
Command Senior Enlisted Leader



Command Sgt. Maj. Javier R. Acosta  
State Command Sergeant Major - Army



Chief Master Sgt. Jessica L. Settle  
Command Chief Master Sergeant - Air



# MISSOURI NATION

## 1 Maryville

HHB, 1-129 FA Regt  
Det 11 MO R&R Bn (GOLD)

## 2 Albany

Btry A, 1-129 FA Regt

## 3 Kirksville

Recruiting (35 En Bde)

## 4 Trenton

548 Trans Co (PLS) (-)

## 5 Chillicothe

Btry B, 1-129 FA Regt

## 6 St. Joseph

Co C, 35 ID (Signal)  
Det 1, Co A, 35 ID (Ops)  
Det 2, Co B, 35 ID (ACE)  
Det 1 MO R&R Bn (RSP)  
Rosecrans  
139 Airlift Wing  
Det 1, 139 Airlift Wing  
241 Air Traffic Ctrl Sqdn

## 7 Macon

1438 En Co (MRBC) (-)  
Det 8 MO R&R Bn (RSP)

## 8 Hannibal

Det 1, 3175 MP Co

## 9 Moberly

Det 1, 1438 En Co (MRBC)

## 10 Richmond

1135 En Co (Clearance)

## 11 Lexington

Det 1, HSC, 35 ID  
Det 1, 548 Trans Co (PLS)

## 12 Mexico

635 Fwd Eng Spt Tm  
Co A, 1-138 In Regt

## 13 Marshall

1128 FSC

## 14 Independence

Btry D, 1-129 FA Regt

## 15 Kansas City

HHC, 110 Maneuver Enhance Bde  
1141 En Co (Sapper)  
Det 2 MO R&R Bn (RSP)  
135 Signal Company  
1139 MP Co  
HHC, 3-138 In Regt

## 16 Columbia

HHD, 175 MP Bn  
Det 1, 1231 Trans Co (LT)

## 17 Boonville

Co A, 3-138 In Regt

## 22 Bellefontaine

## 19 Fulton

HHD, 229 Multifunctional Med Bn  
Det 12 MO R&R Bn (GOLD)

## 20 Warrenton

3175 MP Co (-)

## 21 Bridgeton

Co B, 1-138 In Regt  
1231 Trans Co (LT) (-)  
Det 13 MO R&R Bn (RSP)

## 22 Bellefontaine

## 23 Warrensburg

Det 1, 835 QM Co (FFC)

## 24 Lambert (Bridgeton)

1035 Maint Co  
3175 Chem Co  
1138 Trans Co (Lambert 22)

## 25 Whiteman AFB

HHC, 1-135 Av Regt (Assault) (-)  
Co A, 1-135 Av Regt (Assault)  
Co C, 1-135 Av Regt (Assault) (-)  
Co D, 1-135 Av Regt (Assault) (-)  
Co E, 1-135 Av Regt (Assault) (-)  
131 Bomb Wing

## 26 Weldon Spring Training Area\*

## 27 Sedalia

HHC, CAB, 35 ID  
Co C, 935 ASB

## 28 Harrisonville

1251 Trans Co (MDM) (-)

## 29 Jefferson City (Cooper Flight Facility)

Det 2, Co C, 2-245 Av Regt  
Det 40, OSACOM  
7 Civil Support Team (WMD)

## 30 Jefferson City (Blue Armory)

HHC, 835 Combat Sustain Spt Bn  
Co B, 1-376 Av Regt  
MO Recruiting & Retention Bn  
Det 6 MO R&R Bn (RSP)  
Co I, 536 BSB

## 31 Jefferson City (ISTS)

JFHQ (Joint)  
HQ, MOANG  
HHD, JFHQ (Army)  
MOARNG MED RDN Det (-)  
70 Public Affairs Det  
135 Military History Det  
429 Trial Defense Team (-)  
529 JAG Det  
Counter Drug

## 32 Jefferson Barracks

35 MP Bde  
Co B, 35 ID (Intel & Sustain) (-)  
HHC, 1-138 In Regt  
Det 2, HHB, 1-206 FST  
205 Grnd Amb Co  
Det 1, 179 Cyber Prot Tm  
157 Air Operations Group  
231 Civil En Flt  
239 Combat Command Sqdn  
131 Civil En Sqdn  
131 Comm Flt

## 33 Clinton

Co D, 3-138 In Regt  
Det 3 MO R&R Bn (RSP)

## 34 St. Clair

1175 MP Co

## 35 Truman Training Area

## 36 Festus

Det 2, 835 QM Co (FFC)  
220 En Co (Horizontal)  
Det 7 MO R&R Bn (RSP)

## 37 De Soto

735 QM Co  
335 En Plt (Area Clearance)  
Det 1, 1136 MP Co

## 38 Rolla

## 39 Nevada

Det 1, 1251 Trans Co (MDM)

## 40 Camp Clark

## 41 Farmington

1138 En Co (Sapper)

## 42 Fort Leonard Wood

HHC, 35 Eng Bde  
235 Engineer Team  
Co B, 1-135 Av Regt (Assault)  
Regional Tng Site - Maint  
HQ, 140 Regt (RTI)  
1 Bn, 140 Regt (EN)  
2 Bn, 140 Regt (GS)  
Det 1, 131 Bomb Wing

## 43 Perryville

Co C, 1-138 In Regt

## 44 Lebanon

70 Troop Command

## 45 Fredericktown

220 Transportation Bn

## 46 Lamar

Co B, 3-138 In Regt

## 47 Jackson

Det 1, 1137 MP Co

## 48 Cape Girardeau

HHC, 1140 En Bn  
FSC, 1140 En Bn  
Det 5 MO R&R Bn (RSP)  
Det 9 MO R&R Bn (GOLD)

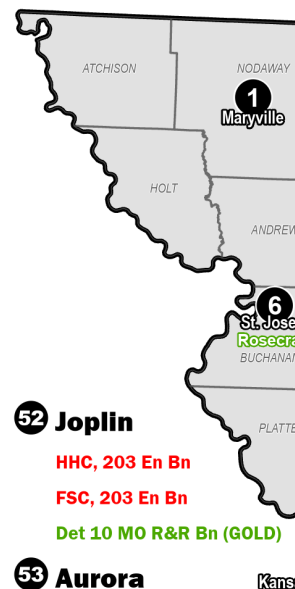
## 49 Springfield (AVCRAD)

HHD, 1107 Av Group  
Co A, 1107 Av Group  
Co B, 1107 Av Group  
Det 3, Co B, 935 ASB  
Det 2, Co G, 3-238 MEDEVAC  
Det 6, Co D, 3-238 MEDEVAC  
Det 7, Co E, 3-238 MEDEVAC

## 50 Springfield

HSC, 935 ASB  
Det 1, 276 En Co (Vertical)  
206 ASMC Co  
1136 MP Co (-)  
Det 4 MO R&R Bn (RSP)  
135 Army Band  
294 En Co (Support)  
Det 14 MO R&R Bn (RSP)

## 51 Carthage



## 52 Joplin

HHC, 203 En Bn  
FSC, 203 En Bn  
Det 10 MO R&R Bn (GOLD)

## 53 Aurora

Co A, 935 ASB

## 54 Pierce City

276 En Co (Vertical) (-)  
835 QM Co (FFC) (-)

## 55 Monett

1241 Trans Co (MDM) (-)

## 56 Wappapello Training Site

## 57 Sikeston

Co D, 1-138 In Regt

## 58 Dexter

1221 Trans Co (Line Haul)

## 59 Camp Crowder

Det 1, MOARNG MED DET

## 60 West Plains

1142 En Co (Sapper)  
Co C, 3-138 In Regt

## 61 Poplar Bluff

HHD, 205 MP Bn  
Co I, 39 BSB

## 62 Anderson

Det 1, 1241 Trans Co (MDM)

## 63 Doniphan

Recruiting (35 MP Bde)

## 64 Portageville

Recruiting (70 TC)

## 65 Kennett

1137 MP Co (-)





# NAL GUARD UNITS



## Major Subordinate Command (MSC)

### Color Label Guide

35<sup>th</sup> Engineer Brigade

110<sup>th</sup> Maneuver Enhancement Brigade

Combat Aviation Brigade, 35<sup>th</sup> Infantry Division

1107<sup>th</sup> Aviation Group

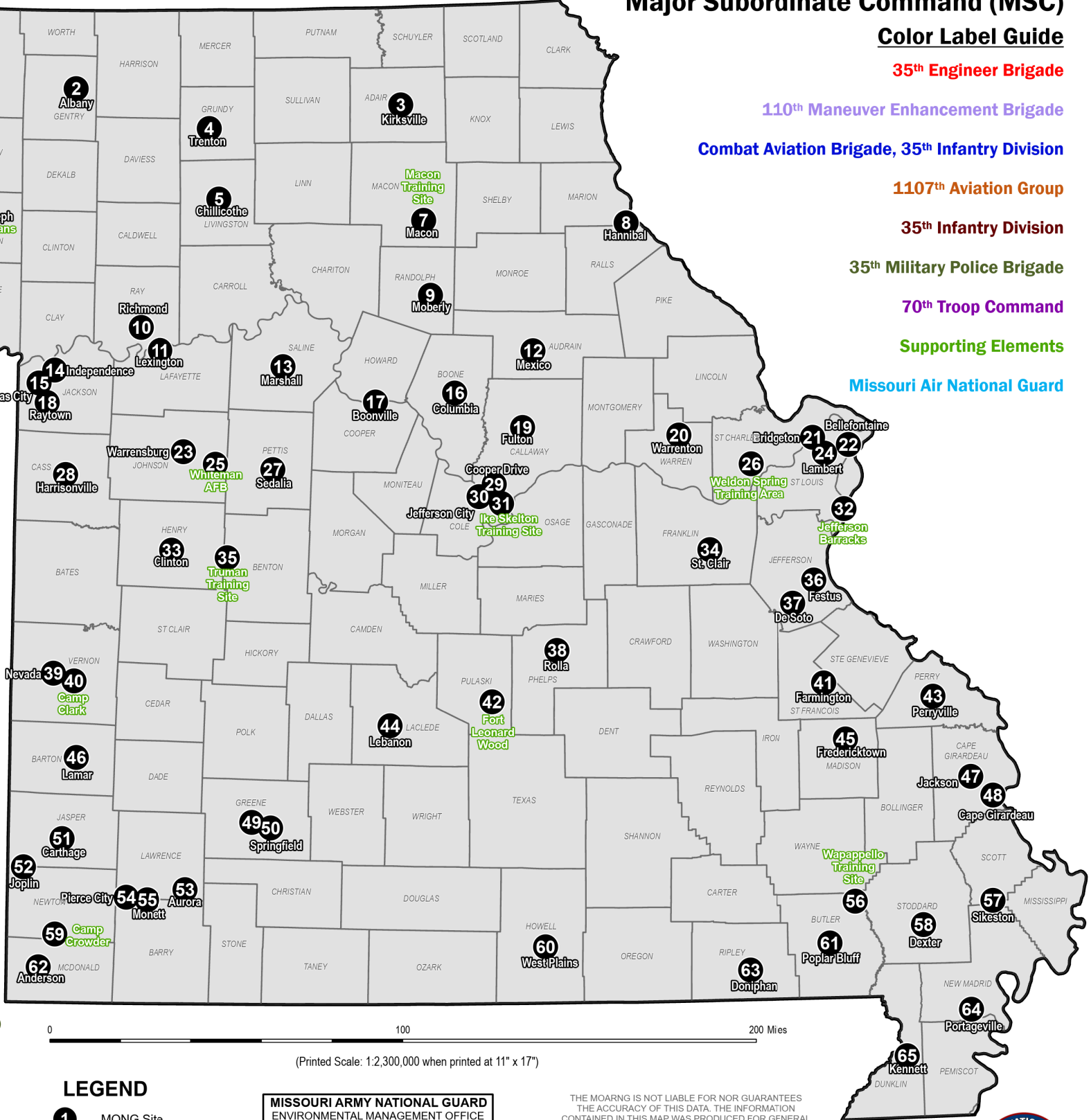
35<sup>th</sup> Infantry Division

35<sup>th</sup> Military Police Brigade

70<sup>th</sup> Troop Command

Supporting Elements

Missouri Air National Guard



## LEGEND

1 MONG Site

County Boundary

Readiness Center

Installation

**MISSOURI ARMY NATIONAL GUARD**  
ENVIRONMENTAL MANAGEMENT OFFICE  
6819B North Boundary Road  
Jefferson City, MO 65101-1207

ELLIPSOID: WORLD GEODETIC SYSTEM 1984  
GRIDUNIT: UTM ZONE 18N  
PROJECTION: TRANSVERSE MERCATOR  
VERTICAL DATUM: MEAN SEA LEVEL  
HORIZONTAL DATUM: NAD 83  
DEVELOPED BY: MISSOURI ARMY NATIONAL GUARD  
CARTOGRAPHER: G4 GIS SECTION

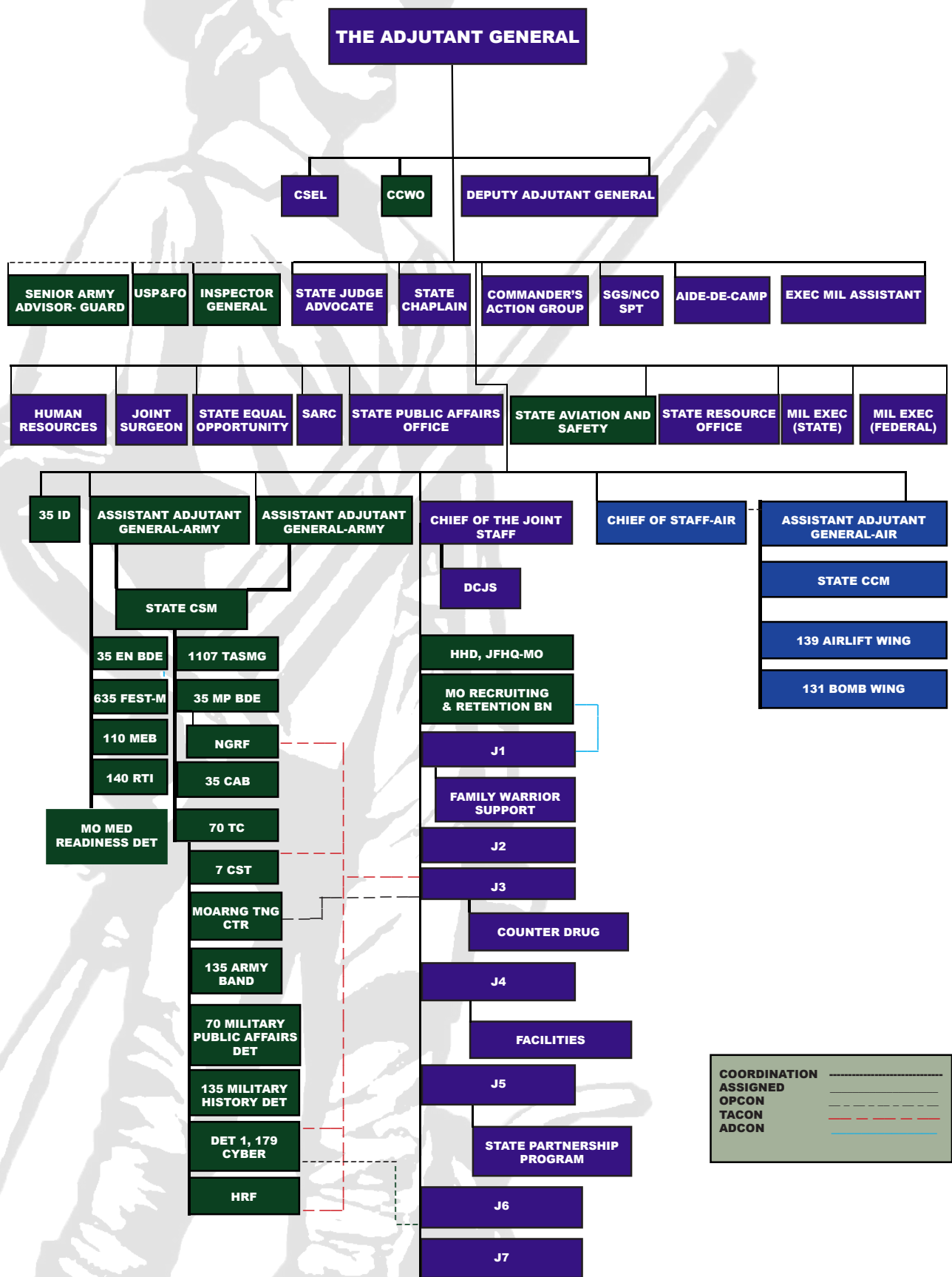
JANUARY 2023

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# ORGANIZATIONAL COMMAND & CONTROL CHART





# MISSOURI STATE EMPLOYEES



State employees that support the Missouri National Guard are located across Missouri in approximately 65 locations. The major division/programs include Administration, Environmental, Facilities, Military Funeral Honors, Security, and support to Army and Air Guard facilities.

DIVISIONS	POSITIONS	AREAS OF RESPONSIBILITY
Administration	35	Administration consists of 35 employees among the Adjutant General's Office, State Resources Director, State Resources Financial, Human Resources, Purchasing, Archives, Museum, Tuition Assistance, Veterans Recognition Program, cafeteria, state resource services, and the mailroom.
Environmental	21	21 employees that provide three types of environmental actions, including compliance and corrective projects, environmental services, and program management. They are responsible for providing a safe environment for employees.
Facilities	100	Facilities has 100 employees throughout 15 locations across the state. Those locations include MO AVCRAD, Chillicothe, Clark, Crowder, Farmington, Fort Leonard Wood, Ike Skelton Training Site, Jefferson Barracks, Kansas City, Macon, Moberly, Poplar Bluff, Rolla, Wappapello and Whiteman Air Force Base.
Information Management	9	Three distance learning, six information technology employees.
Military Funeral Honors	46	Funeral Honors has 46 state employees throughout 10 locations in Missouri. Those locations include Carthage, ISTS, Jackson, Jefferson Barracks, Kansas City, Rolla, Springfield, St. Joseph, Warrensburg and West Plains.
Security	49	One Anti-Terrorism, one Emergency Management, and 47 Physical Security employees who are responsible for providing security to facilities, equipment and personnel.
USPFO	2	Two employees who provide administrative support.
<b>Air Guard</b>		
131st Wing - Jefferson Barracks	15	The 131st Bomb Wing located at Jefferson Barracks consists of 14 Operations and Maintenance employees and one Environmental employee.
139th Wing - Rosecrans	74	The 139th Wing located at the Rosecrans Flight Facility in St. Joseph employs a total of 74 employees. 30 Firefighters, 24 Military Security Officers, one Environmental and 19 Operations and Maintenance.
<b>Army Guard</b>		
MO AVCRAD	114	The MO AVCRAD facility has 85 employees specialized in aircraft maintenance and 29 support staff positions.
Armories & Readiness Centers	42	42 positions supporting armories and readiness centers throughout the state.



# 2022 OVERVIEW

## FISCAL YEAR 2022

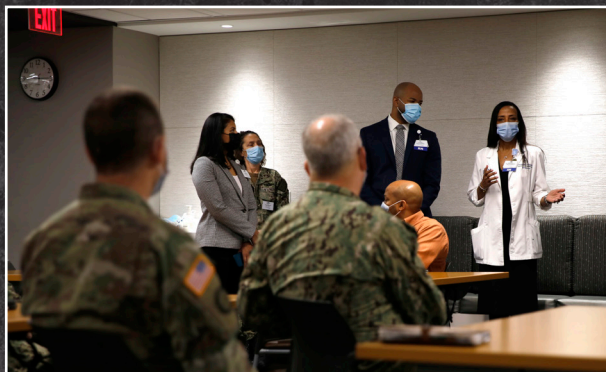
### WINTER STORM EMERGENCY RESPONSE:

The Missouri National Guard (MONG) provided support to civilian interagency partners in the Missouri State Emergency Agency (SEMA), Missouri State Highway Patrol (MSHP), and Missouri Department of Transportation (MODOT) in early 2022 through emergency response. The largest emergency response came after Governor Parson's Executive Order 22-02 on February 1st in anticipation of potential travel disruptions due to a significant winter storm encompassing Missouri. MONG responded with 627 Soldiers in State Emergency Duty Status in support of SEMA, MSHP, and MODOT. MONG efforts focused on assisting the MSHP with stranded motorists and clearing disabled vehicles on major highways.



### COVID-19 MEDICAL SUPPORT:

The MONG's Deputy Adjutant General served as the Dual Status Commander of a federally funded US Navy medical team in support of a Missouri hospital in March. With the approval of Governor Parson, Brig. Gen. Charles Hausman commanded the 44-member Large Medical Team (LMT), consisting primarily of physicians, nurses, and respiratory therapists. The team contributed nearly 7,000 hours, treating COVID-19 and non-COVID patients at Christian Hospital in St. Louis. The Department of Defense, the Federal Emergency Management Agency and Christian Hospital coordinated the LMT for the Public Health Response to COVID-19. The US Navy medical team commanded by Brig. Gen. Hausman brought much-needed relief to civilian healthcare providers overwhelmed by the strenuous workload brought on by the multi-year COVID-19 pandemic.



### FEMA REGION 7 INTERAGENCY STEERING COMMITTEE MEETING:

MONG members participated in the first FEMA Region 7 Regional Interagency Steering Committee (RISC) meeting since before the COVID-19 pandemic at Ike Skelton Training Site in November. MONG, SEMA, FEMA Region VII, Missouri Task Force 1, and the Missouri Disaster Assistance Team attended the RISC meeting. MONG members and interagency partners spent two days collaborating, sharing best practices, providing capabilities briefs, and displaying technical rescue equipment used during disasters. Training and collaboration between agencies prior to an emergency is vital to ensuring the most effective and efficient response for Missouri citizens needing Federal and State assistance.



### JOINT OPERATIONS TRAINING EXERCISES:

MONG Joint Staff members conducted several exercises simulating adverse weather in Missouri that would require robust MONG assistance to civilian authorities. The early spring exercise focused on spring weather events; widespread flooding coupled with also a tornado outbreak. The Fall exercise focused on a significant ice storm crippling much of the I-44 corridor. Events tested the limits of the MONG Joint Adaptive Battle staff's (JABS) ability to conduct intensive staff planning, under short timelines, to develop multiple options for employing the MONG in support of civilian authority requests to meet the needs of Missouri citizens. These events are crucial in developing and revising standing operating procedures and developing concepts of operation plans for the JABS to conduct rapid planning in real scenarios.





# ECONOMIC IMPACT FISCAL YEAR 2022

Over 99 percent federally funded, the Missouri National Guard is an economic engine for Missouri. The Missouri National Guard provides economic benefits to communities throughout Missouri. Money expended through this community-based organization turns over several times in every segment of the state economy. Economic benefits occur through military and civilian pay and allowances, purchasing goods and services and capital investments in facilities.

Traditional Guard Pay.....	\$150,597,110
Active Guard Pay.....	\$120,902,837
Civil Service Pay (fed Tech + fed/state pay).....	\$112,125,093
Mobilized Pay.....	\$66,221,476
State pay.....	\$3,429,146
<b>Total Guard Related Pay.....</b>	<b>\$453,275,662</b>
Supplies, Equipment, Maintenance and Repair Contracts.....	\$81,964,140
Local Construction Projects (State and Federal).....	\$31,136,022
<b>Total Guard-Related Operational Expenditures.....</b>	<b>\$113,100,162</b>
<b>Total Combined Missouri National Guard Expenditures.....</b>	<b>\$566,375,824</b>
<b>Total Economic Impact.....</b>	<b>\$1,122,751,648*</b>



\*Source: State Resource Office

<b>City (COUNTY)</b>	<b>Total</b>
Albany (Gentry).....	\$1,623,847
Anderson (McDonald).....	\$1,133,527
Aurora (Lawrence).....	\$2,143,106
Boonville (Cooper).....	\$2,255,522
Bridgeton (St. Louis).....	\$28,385,460
Camdenton (Camden).....	\$312,257
Cape Girardeau (Cape Girardeau).....	\$6,537,133
Carthage (Jasper).....	\$3,095,372
Chillicothe (Livingston).....	\$1,856,831
Clinton (Henry).....	\$3,245,864
Columbia (Boone).....	\$3,996,008
Desoto (Jefferson).....	\$1,074,678
Dexter (Stoddard).....	\$2,895,544
Farmington (St Francois).....	\$2,623,478
Festus (Jefferson).....	\$6,299,900
Florissant (St. Louis).....	\$515,454
Fredricktown (Madison).....	\$1,949,563
Ft. Leonard Wood (Pulaski) Army.....	\$12,874,172
Fulton (Callaway).....	\$2,749,453
Hannibal (Marion).....	\$1,124,264
Harrisonville (Cass).....	\$2,734,376
Independence (Jackson).....	\$2,441,608
Jackson (Cape Girardeau).....	\$2,078,198
Jefferson Barracks (St. Louis) Air.....	\$22,969,234
Jefferson Barracks (St. Louis) Army.....	\$13,222,565
Jefferson City (Callaway).....	\$17,772,850
Jefferson City (Cole).....	\$44,281,845
Jefferson City (Cole) Air.....	\$1,488,632
Joplin (Jasper).....	\$4,939,203
Kansas City (Jackson).....	\$18,834,255
Kansas City (Clay).....	\$519,826
Kennett (Dunklin).....	\$1,814,758
Lamar (Barton).....	\$1,173,872
Lebanon (Laclede).....	\$2,960,572
Lexington (Lafayette).....	\$11,062,953
Macon (Macon).....	\$5,484,519
Marshall (Saline).....	\$3,100,549
Maryville (Nodaway).....	\$3,677,630
Mexico (Audrain).....	\$1,400,332
Moberly (Randolph).....	\$1,267,096
Monett (Barry).....	\$2,246,124
Neosho (Newton) Camp Crowder.....	\$7,644,158
Nevada (Vernon) Camp Clark.....	\$8,914,966
Ozark (Christian).....	\$385,739
Perryville (Perry).....	\$490,798
Pierce City (Lawrence).....	\$5,147,195
Poplar Bluff (Butler).....	\$3,893,708
Portageville (New Madrid).....	\$3,893,708
Raytown (Jackson).....	\$796,632
Richmond (Ray).....	\$3,365,292
Rolla (Phelps).....	\$3,203,951
Sedalia (Pettis).....	\$6,341,550
Sikeston (Scott).....	\$450,907
Springfed (Greene) AVCRAD.....	\$31,169,019
Springfield (Greene).....	\$13,737,695
St Peters (St Charles).....	\$490,816
St. Clair (Franklin).....	\$3,210,753
St. Joseph (Buchanan) Air.....	\$121,555,596
St. Joseph (Buchanan) Army.....	\$25,244,455
St. Louis (St. Louis) Army.....	\$5,932,513
St. Peters (St. Peters).....	\$491,539
Trenton (Grundy).....	\$2,821,021
Wappapello (Wayne).....	\$325,003
Warrensburg (Johnson).....	\$1,973,443
Warrenton (Warren).....	\$3,055,759
West Planes (Howell).....	\$1,416,465
Whiteman AFB (Johnson) Army.....	\$7,932,790
Whiteman AFB (Johnson) Air.....	\$49,174,939
<b>TOTAL.....</b>	<b>\$566,375,824</b>

# 131<sup>ST</sup> BOMB WING

WHITEMAN AFB, JEFFERSON BARRACKS, FORT LEONARD WOOD



Col. Matthew Calhoun  
Wing Commander

## MISSION

The 131st Bomb Wing (BW) provides full spectrum, expeditionary, B-2 global strike and combat support capabilities. Wing manpower is dedicated to providing for the unit's overall combat readiness, operating support functions for tenant and attached units and for performing combat and emergency duty in support of both federal and state missions.

## COMMAND STRUCTURE:

- 131st Bomb Wing Staff Agencies
- 131st Operations Group
- 157th Air Operations Group
- 131st Maintenance Group
- 131st Mission Support Group
- 131st Medical Group
- 239th Combat Comm. Squadron
- 231th Civil Engineer Flight



Chief Master Sgt. Jason Henke  
Command Chief

The 131st Bomb Wing's primary operational mission is to provide full spectrum, expeditionary, B-2 global strike, and combat support capabilities. Wing capability is also dedicated to providing for the unit's overall combat readiness, operating support functions for tenant and attached units, and performing combat and emergency duty in support of both federal and state missions.

This year, the 131st Bomb Wing deployed more than 350 Airmen across the country and allied and partner nations worldwide in support of our federal mission delivering strategic global deterrence and combat strike capability worldwide. Our 131st Airmen also helped protect Missourians in need at home, sending Airmen on state emergency duty to support our COVID-19 response efforts.

The 131st Bomb Wing deployed Airmen in support of the first B-2 Bomber Task Force mission to Australia, bolstering deterrence and interoperability missions conducted by U.S. Indo-Pacific Command. The combined team from the 131st and the active-duty 509th Bomb Wing worked seamlessly together to operate and maintain B-2 Spirit stealth bomber operations from forward locations in northern Australia, demonstrating credible deterrence and worldwide strike capability.

Around the world, our Airmen supported operations Spartan Shield, Freedom's Sentinel, Inherent Resolve, and Horn of Africa and provided counter-terrorism and theater security support for U.S. Southern Command and U.S. Africa Command. Domestically, we deployed members to New Jersey and New Mexico to support Operation Allies Welcome, the DOD effort to resettle Afghan refugees who fled that country when the Taliban resumed power. We supported Red Flag exercises in Nevada and Alaska, preparing our bomber and fighter enterprises for any potential strike missions in contested environments.







The B-2 Spirit mission is a model for the Department of Defense in Total Force Integration (TFI), comprising active-duty and Guard Airmen. They work seamlessly together to overcome obstacles and accomplish mission objectives. Our efforts were lauded by Air Force Chief of Staff, Gen. Charles Q. Brown, who recognized the 131st by name as a leader in TFI. We were also privileged to showcase our critical mission sets to National Guard Bureau (NGB) and Air National Guard (ANG) leaders this year as we hosted Gen. Daniel Hokanson, Chief, National Guard Bureau, Lt. Gen. Michael Loh, Director, Air National Guard, and Senior Enlisted Advisor (Chief Master Sergeant) Tony Whitehead, Senior Enlisted Advisor, National Guard Bureau, at Whiteman AFB to learn about our Airmen, our wing, and our unique B-2 Spirit mission. At Jefferson Barracks, we hosted Chief Master Sgt. Maurice Williams, the Air National Guard command chief master sergeant, to meet our skilled professional Airmen and learn about the many valuable missions they perform for our nation.

Jefferson Barracks ANG Base brought nearly 100 disaster response experts from across the state and region to train on earthquake response techniques and to strengthen connections between agencies. Jefferson Barracks is one of the closest ANG bases to the New Madrid Seismic Zone and a key partner in the Missouri Structural Assessment and Visual Evaluation Coalition, which is the state's first responder for any seismic emergency response.

Our 239th Combat Communications Squadron led Exercise BUMBU22, a large-scale training exercise bringing five ANG combat comm squad-

rons together to enhance interoperability and critical skills in contested environments. They proved to be a force multiplier for the Air Force, establishing and expanding communication capabilities at Whiteman AFB, Mountain Home AFB, Idaho, Fort Hood, Texas, and two different Red Flag-Rescue exercises in New Mexico. They brought this expertise to bear for our allies and partners, establishing base comms at AB201 in Agadez, Niger, and specialized mission support in multiple other locations worldwide.

131st Airmen across the wing were recognized as outstanding in their fields nationally. Our Director of Psychological Health, Ms. Bethany Harris, was named an Air Force Association winner for the best program manager. Mrs. Kalonie Taylor, with 131st Force Support Squadron, was named the AFA Outstanding Civilian of the Year. Additionally, the 131st Military & Family Readiness and Contracting offices were recognized at the NGB level for their success and Capt. Nathan Dampf, 131st Logistics Readiness Squadron commander, garnered ANG recognition as a Gen. Lew Allen trophy recipient. We were proud to celebrate two of our 110th Bomb Squadron pilots who surpassed 1,500 flight hours in the B-2, marking them as among a handful of the most experienced B-2 pilots in the United States Air Force. An additional pilot achieved 1,000 flight hours in the B-2 as well.

The 131st Bomb Wing continued to be a leader in military education by developing and hosting training for additional duty first sergeants from across the Air National Guard. This training was lauded by the ANG first sergeant Functional Area Manager for its depth and breadth of experience and information imparted to students.





# 139<sup>TH</sup> AIRLIFT WING

St. JOSEPH



Col. John Cluck  
Wing Commander

## MISSION

First in global airlift, tactics, and combat - always ready, ever willing.

## COMMAND STRUCTURE:

- 139th Operations Group
- 139th Maintenance Group
- 139th Mission Support Group
- 139th Medical Group
- 139th Comptroller Flight
- 139th Airlift Wing Det. 1, Weapons Instructor Course



Chief Master Sgt. Thomas  
Triplett  
Command Chief

During the first quarter of fiscal year 2022, the 139th Airlift Wing held a change of responsibility ceremony to recognize our new Command Chief, Chief Master Sgt. Thomas Triplett. He succeeded our outgoing Command Chief, Chief Master Sgt. Kris Neros, who assumed a new position at Missouri National Guard JFHQ.

In August of last year, the president ordered the Department of Homeland Security to initiate Operation Allies Welcome - the settlement of Afghan refugees into America. This operation was augmented by the U.S. military, resulting in 32 Airmen from the wing being activated. From Holloman Air Force Base in New Mexico to Joint Base McGuire-Dix-Lakehurst in New Jersey, our Airmen helped facilitate the settlement of Afghan refugees. Our Airmen took care of the Afghan guests by assisting with medical screenings, providing transportation needs, managing temporary housing facilities, and even teaching English. By February, all 76,000 Afghan nationals had moved from military bases into communities across the country. This was a whole-of-government effort that the wing was proud to support.

At the same time, 121 of our Airmen deployed to the Middle East supporting U.S. Central Command for Operation Inherent Resolve and Operation Spartan Shield. These Airmen were deployed to different parts of the region including to Qatar, Kuwait, Jordan, Saudi Arabia, and the United Arab Emirates. They represented various jobs and units

across the wing, including civil engineering, emergency management, fire emergency services, security forces, medical, force support, air traffic control, communications, logistics readiness, log plans, fuels, supply, ground transportation, traffic management, vehicle maintenance, air terminal function, public affairs, safety, finance, command post. Some of these Airmen deployed alone, while others with just a few other Airmen from their unit. In other words, they augmented the needs of the Air Force in the deployed theater.

When Russia invaded Ukraine, there was a need for airlift support in the U.S. European Command's area of responsibility. In the immediate days following the invasion, plans were developed for 112 of our Airmen to deploy to Ramstein Air Base, Germany, where the 139th Airlift Wing was the







lead unit for Task Force Iron Herk II. Together with other C-130 units, the task force's mission was to provide C-130 Hercules airlift throughout the region. The task force transported everything from food and water to explosives and weapons. They even transported 22 patients as part of high-priority aeromedical evacuations. By the end of their deployment, the task force executed 306 sorties and logged 886 flight hours; they transported 1,511 passengers and airlifted over 1,000 tons of cargo. Meanwhile, our maintainers launched and recovered aircraft during the day and night shifts with a 98% mission effectiveness rate. One of the secondary effects of this deployment was that it showcased to the world, and our adversaries, that the U.S. military can rapidly deploy on a moment's notice to anywhere in the world.

The Advanced Airlift Tactics Training Center (AATTC) began hosting international students once again for the first time since pre-pandemic. The first country back was Denmark, followed by the Republic of Korea. In September, the AATTC hosted an all-allies class.

In June, we performed a 'super drill' to conduct a Large Scale Readiness Exercise (LRE) over four days. The event allowed our members to execute their wartime taskings in a simulated degraded and contested environment. Across the entire base, Airmen donned chemical warfare gear and conducted post-attack reconnaissance. The Wing Inspection Team, led by the Inspector General's office, observed the exercise to measure the wing's effectiveness. This exercise served as a practice run for next year's LRE, which will be held off-site and observed by the Air Mobility Command Inspector General. Training continued across the wing throughout the year. Airmen from the 139th Medical Group's Homeland Response Force assisted in a MedEvac exercise at Camp Clark in Nevada, Missouri. That training also included Airmen learning to apply surgical sutures, IVs, and tourniquets. Medics from the 139 MDG trained alongside the 155th Medical Group from

the Nebraska Air National Guard as part of Military Facility Annual Training at the U.S. Naval Hospital Okinawa, Japan. The 241st Air Traffic Control Squadron trained on Kapolei, Hawaii's AN-MPN-14K Landing Control Central radar system.

As we look to the future, our aircraft flight simulator facility is scheduled to be completed next year. The \$6M building will house a \$25M full-motion C-130H Hercules Weapons System Trainer simulator provided by Air Mobility Command. The new facility will be approximately 10,600 square feet. It will include administrative space, training rooms, restrooms, a break area, mechanical and electrical support space, and a simulator bay. About 100 pilots, navigators, and flight engineers from Rosecrans will train on the simulator. The simulator will also be available to other C-130H units who wish to travel to Rosecrans and conduct their training on-site. Once complete, approximately 14 people will work out of the facility to include simulator instructors and maintainers, a site manager, and a contracting representative.

Meanwhile, the city of St. Joseph has secured federal funding to replace the airport tower. Our air traffic controllers used a virtual reality headset to observe the potential design and location of the new tower at Rosecrans Memorial Airport. The city is considering our Northside Development Plan as they move forward with the project. Our next major construction project will be a runway replacement beginning next year at Rosecrans MAP, and initial planning for the 139AW north ramp is complete.

We ended the fiscal year with a celebration of all our deployers during the 21st anniversary of 9/11. The wing was able to execute its scheduled contingency support while simultaneously demonstrating agile combat employment by responding to the nation's needs. While most of our deployers are home, we still have members in harm's way and taking the fight to the enemy. We keep them in our thoughts and prayers as we always remain willing and ever ready.



# 110TH MANEUVER ENHANCEMENT BRIGADE

## KANSAS CITY



Col. Bradley Leonard  
Brigade Commander

### MISSION

The 110th Maneuver Enhancement Brigade is a mission-tailored force that conducts support area operations, maneuver support operations, and support to consequence management and stability operations in order to assure the mobility, protection and freedom of action of the supported force.

### COMMAND STRUCTURE:

- 1-129th Field Artillery Regiment
- 1-138th Infantry Regiment
- 135th Signal Company
- 3-138th Infantry Regiment



Command Sgt. Maj. Don Lilleman  
Brigade CSM

The 110th Maneuver Enhancement Brigade (MEB) has units throughout Missouri and is well-positioned to support all citizens of the "Show-Me State." The MEB is comprised of a Headquarters and Headquarters Support Company, Brigade Signal Company, the 1-129th Field Artillery Regiment (FAR), the 1-138th Infantry Regiment, and the newly constituted 3-138th Infantry Regiment. Soldiers of the 110th MEB continually train to meet and exceed the needs of local community leaders, county and state officials, and federal partners.

During the last year, the headquarters successfully transitioned the 220th Motor Transportation Battalion to the 35th Military Police Brigade and stood up the 3-138th Infantry Regiment. This new force structure brought about the potential growth of 800 additional traditional servicemember positions. In addition, the brigade headquarters successfully redeployed nearly 100 Soldiers from Fort Bliss, Texas, where they served as the command-and-control headquarters for Department of Defense assistance to U.S. Customs and Border Protection along the Southern Border. Areas of interest spanned from the Gulf of Mexico to the Pacific Ocean, and Soldiers under the MEB's command served all along the way.

Late in the training year, the Brigade Headquar-

ters assembled a 25-member staff that provided exercise support to the Republic of Panama, U.S. Southern Command, and U.S. Army South. The exercise staff provided aviation, intelligence, logistics, chemical and protection support, and expertise. These personnel fully integrated with their Panamanian counterparts to support an intense and critically necessary staff exercise with a scenario that challenged participants to defend the Panama Canal and surrounding infrastructure.

Soldiers of the 1-129th Field Artillery Regiment (FAR) answered the call to support the citizens of Missouri for State Emergency Duty (SED). 85 Soldiers were activated in support of the Mis-





souri State Highway Patrol; Troop H. Soldiers executed a range of missions with the Highway Patrol, including traffic control and stranded motorist assistance during one of the many winter storms the state experienced from 1-4 February 2022.

The 1-129th FAR traveled to Camp Ripley, MN, for annual training from 4-18 June. The weather was mild, and the rounds were accurate, as the "Thunder battalion" fired 1,060 rounds comprising white phosphorus, smoke, infrared illumination, visible illumination, M1122 HE training rounds, and M795 HE war reserve rounds for Precision Guided Kit (PGK) fires. In addition to artillery fires, the battalion conducted 27 continuous hours of defensive operations in support of battery mission essential tasks.

The 1-138th Infantry Regiment went through a transitional period during battalion realignment upon acquisition of the 3-138th Infantry Regiment.

Through this transition, the unit conducted enhanced annual training actions with their alignment for training higher headquarters, the 39th Infantry Brigade Combat Team, Arkansas Army National Guard. Soldiers were challenged with varied and practical training that further enhanced their capabilities in the combat arms and maneuver realms.

Upon return from annual training, the unit tran-



sitioned into the new battalions through the disbursement of Soldiers to new geographically favorable units. Infantry companies now span all four corners of the state of Missouri and are positioned favorably for both State Emergency Duty and Soldier welfare concerning travel distances. The infantry regiments are well positioned for future growth and to accomplish any mission directed by the Governor of the State of Missouri.



# 35<sup>TH</sup> ENGINEER BRIGADE

FORT LEONARD WOOD



Col. Vance R. Holland,  
Brigade Commander

## MISSION

35th Engineer Brigade plans, integrates and directs the execution of general engineering, counter mobility, survivability and mobility missions conducted by engineer battalions not organic to maneuver units and augments engineer units organic to corps and division. The brigade provides technical and tactical guidance and command and control (C2) to teams, companies and battalions.

## COMMAND STRUCTURE:

- 635th Forward Engineer Support Team (ADCON)
- 1140th Engineer Battalion
- 203rd Engineer Battalion



Command Sgt. Maj. Richard C. Parks,  
Brigade CSM

The 35th Engineer Brigade's (EN BDE) Fiscal Year (FY) 22 priorities included preparing three mobilizing units for overseas deployments and placing training at a high priority to ensure readiness and retention are achieved across the brigade. As referenced throughout this review, it is clear the engineers made significant strides in these efforts through rigorous training, troop projects, and successful external evaluations.

2022 allowed the 35th Engineer Brigade to fully re-engage Soldiers with multiple realistic and relevant training opportunities following the COVID pandemic. The 203rd Engineer Battalion Headquarters (EN BN HQ) returned from their real-world mission. They hit the ground running, assisting companies as they planned annual training events and prepared for upcoming mobilizations. The 1140th EN BN remained at home station during Training Year (TY) 21 and assisted their units in coordinating excellent training opportunities during Training Year 22. The Brigade Headquarters prepared the 235th Construction Management Team for their upcoming overseas mobilization.

The 35th Engineer Brigade supported culminating training events throughout the year that ranged from single platoon/company events held in Missouri, to multiple out-of-state exercises. The brigade and 1140th EN BN even sent one company to Africa to participate in a multi-national joint training exercise.

The first unit to highlight among the brigade is the 1138th Engineer Company (EN Co.) of the 1140th EN BN, which participated in African Lion 22. African Lion 22 was a training exercise that allowed the 1138th EN Co. to work alongside US and partner forces conducting training op-

portunities to achieve multi-national, long-term readiness, and interoperability objectives. The 1138th EN Co. collaborated heavily with 2-162 Infantry (IN) BN Oregon National Guard as well as the 8th Engineer Support Battalion or ESB (USMC) and Moroccan forces through the duration of the exercise.

This was the U.S. Africa Command's largest and premier annual exercise involving more than 7,500 Service Members. This effort strengthened the shared defense capabilities to counter transnational threats and violent extremist organizations to provide for the common good of the United States and African partner nations. The 1138th's primary missions consisted of a joint defense exercise and a Combined Arms Live Fire Exercise (CALFEX).

The next training exercise to highlight is the gap crossing which occurred in Fort Chaffee, Arkansas. The 1140th,







EN BN executed annual training at Fort Chaffee Joint Maneuver Training Center (FCJMTC) in July 2022, executing a wet gap crossing across the Arkansas River. The operation involved both National Guard and Active-Duty components. Units assigned to the operation included 1140th EN BN HQ, 1140th EN BN Headquarters Company (HHC), 1140th EN BN Forward Support Company (FSC), 1142nd EN Co. (SAPPER), 1438th EN Co. Multi-Role Bridge Company (MRBC), 50th EN Co. (MRBC), 94th EN Detachment (K9), and the B 2/238 General Support Aviation Battalion or (GSAB), Illinois Army National Guard.

Meanwhile, the 203rd EN BN was also busy at work sending the 335th EN platoon (PLT) out of state for training at China Lake, Ca. Naval Air Weapons Station (NAWS). China Lake provides and maintains land, facilities, and other assets that support the Navy's research, development, acquisition, testing and evaluation (RDAT&E) of cutting-edge weapons systems for the warfighter.

The 335th EN PLT cleared and proofed 70 acres of a 105-acre target training area of any unexploded ordnance, to allow local civilian and military contractors to safely operate within the designated training area. They did this with 30 personnel, experienced 60 unexploded ordnance blasts, and were able to remove three tanks, three trucks, and one shipping container.

After over a year of coordination efforts, 30 members from the Missouri Army National Guard's 335th Engineering Platoon deployed to China Lake in June 2022 to conduct demining operations.

Another major highlight comes again from the 1140th EN BN, who sent the 220th EN Co. to Camp Dodge, IA. The 220th EN Co. Engineer Construction Company (ECC), executed annual training at Camp Dodge in June 2022, working through troop labor projects to improve Iowa's busiest training post. They collaborated with the Iowa Army National Guard's Construction and Facilities Management Office and Iowa's 831st Engineer Co. to complete the projects.

During their training, the 220th ECC tackled two horizontal and two vertical construction projects. This was the first time the unit executed this level of training for their vertical Military Occupational Specialties. Until recently, the unit had only horizontal construction slots, so the projects gave Soldiers newly qualified in vertical construction job specialties (plumbers, carpenters, and electricians) real-world experience.

Apart from all the out-of-state and out-of-country training exercises, five other companies significantly increased proficiency within the state in their Mission Essential Tasks through platoon and company-led training, along with some companies undergoing successful external evaluations from 1st Army.

294th EN Support (SPT) Co. of the 203rd EN BN worked through an external evaluation during annual training 2022. They performed day missions in preparation for the evaluation and tank ditches in defense of the mission given to the company. Maintenance operations were performed around the clock to ensure full mission capability. The company was evaluated on engineer construction operations, survivability operations, Troop Leading Procedures, and TOC Operations. This evaluation was in preparation for their upcoming mobilization in FY23.

1135th EN Co. Route Clearance (RC) of the 203rd EN BN also worked through an external evaluation during Annual Training 2022. Combat Engineers performed day and night missions in preparation for the evaluation, while horizontal construction engineers built a mock fob in defense of the mission given to the company. Maintenance operations were performed around the clock to ensure full mission capability. The company was evaluated on planning/performing route recon and clearance, troop leading procedures, and Tactical Operations Center (TOC) operations. This unit is also preparing for an upcoming mobilization in FY23.

Finally, the 276th EN Co. of the 203rd EN BN put their skills and experience to great practical use during FY22! During their training period, they not only added aesthetic appeal to the 35th EN BDE headquarters with a replica of the time-honored engineer castle, but they also built a shelter half and replaced a broken culvert at Camp Crowder.





# 70TH TROOP COMMAND

## LEBANON



Col. Robert Payne  
Brigade Commander

### MISSION

Provide support to civil authorities, area operations, consequence management and stability operations during in order to assure the mobility, protection and freedom of action of the supported force and citizenry in assigned areas.

### COMMAND STRUCTURE:

- 7th Civil Support Team
- 135th Army Band
- 70th Mobile Public Affairs Det.
- 135th Military History Det.
- 179th Cyber Protection Team
- 229th Multifunctional Medical Bn.
- 835th Combat Sustainment Support Bn.



Command Sgt. Maj. Robert Ista  
Brigade CSM

The 179th Cyber Protection Team (CPT) had a very challenging and productive fiscal year. The CPT spent the year conducting training on Cyber Threat Emulation, Discovery Counter Infiltration, and Cyber Common Core, as well as numerous technical and threat-related content posturing them for U.S. CYB training and preparing for federal validation. In June, select 179th CPT Soldiers attended Cyber Tatonka, a partnership event held in Nebraska, aimed at the simulated incident response that tests the teams' abilities to respond to various cyber-attacks. Upon completing annual training, evaluators advised that the 179th CPT was the top cyber protection team during the exercise. CPT's actions were made training points for some of the other teams' validation. The knowledgeable Soldiers within the 179th CPT proved that the CPT is always ready to respond to the needs of the Missouri National Guard to support cyber operations.

The 229th Headquarters and Headquarters Detachment, 229th Multifunctional Medical Battalion (MMB) conducted a home station annual training event focusing

on individual Soldier readiness and individual training. The unit's Soldiers conducted component-level inventories for all sections to ensure equipment accountability and readiness. Realistic training was coordinated with local law enforcement to administer an active shooter drill, aligning with quarterly training. This training event challenged the team with several realistic scenarios. The 206th Medical Company Area Support traveled over 9,200 miles round-trip to participate in African Lion 2022 in Morocco 18 June through 2 July 2022. The unit provided medical care for 700 personnel from multiple service branches. Ambulance Platoon medics went to additional locations to provide medical coverage at high-risk training events while the Headquarters Platoon provided logistics and power support for the company.

The 835th Combat Sustainment Support Battalion (CSSB) is a modular combat service support battalion, responsible for providing multifunctional logistics support. The 835th CSSB has command and control of seven separate companies: Headquarters, Headquarters Company, 735th Quartermaster Company, 1035th Maintenance Support Company, 1138th Transportation Company, 1221st Transportation Company, 3175th Chemical Company, and the newest addition of the 835th Quartermaster Company. As the largest battalion (BN) in the state, the 835th is tasked with various mission sets, and training year (TY) 2022 is no different.

During TY 2022, the 835th supported state-side deployments, consolidated two detachments, stood up the 835th Quartermaster Company, and participated in two Chemical, Biological, Radiological, Nuclear (CBRN) Task Force (TF) combined training exercises. The 3175th Chemical Company was tasked for the Southwest border mission. They partnered with US Customs and Border Patrol (USCBP) partners along the South-







east border of Texas. The 3175th Chemical Company operated five mobile surveillance capability sites and four remote video surveillance sites throughout the Rio Grande City Sector. The Soldiers of the Company were able to assist with the observation and detection of migrant movements that led to roughly 139,000 migrant apprehensions conducted by USCBP and the confiscation of over \$12 million worth of drugs being smuggled across the United States border.

The 835th CSSB stood up the newest unit of the BN, the 835th quartermaster Company. The headquarters is in Pierce City, Missouri, with Detachment 1 on Whiteman Air Force Base and Detachment 2 in Festus, Mo. The company is comprised of 211 personnel authorized, and they provide field feeding to Army Echelons Above Brigade (EAB) operating forces. This company plans, manages, supervises, and administers field feeding operations by deploying on-demand with customer organizations as required. The company receives requests for field feeding support, allocates field feeding assets according to the type of support and level of demand, plans and coordinates with logistics commands, and provides internal administrative and maintenance functions. In addition to adding a company, the 835th consolidated Det 1, 1221st Trans Co. from Sikeston, MO to its company headquarters in Dexter, Mo. Further, the 1138th relocated from Jefferson Barracks and Perryville to Lambert Airfield until their new facility is completed at Belle Fontaine in 2024.

In TY 2022, the 835th took on the responsibilities of the CBRN-TF. During annual training, the CBRN-TF and combined elements, including search and extraction, decontamination, medical support, and participated in a combined training exercise. The CBRN-TF later participated in a command post exercise. These exercises are deliberately prepared and executed to train for a catastrophic event to support civil authorities when incidents escalate beyond local civilian response capabilities.

The 135th Army Band of the Missouri Army National Guard (MOARNG) conducted numerous missions during FY21. The 135th Army Band continued to provide world-class support to the Missouri National Guard (MONG), Service Members, veterans, and citizens of Missouri through both in-person and virtual mediums. They supported 55 missions in 24 cities for roughly 93,340 live audience members and an additional 522,000 through broadcasting. The unit supported the

Branson, MO Veterans Day Parade and marched the streets of Branson, honoring the veterans of the State of Missouri. Our teams performed high school tours and collaborated with MOARNG Recruiting and Retention commands throughout the state of Missouri, to not only perform for several high schools, but provide recruiters with an opportunity to speak with high school students about a possible future in the MOARNG. Additionally, the 135th Army Band supported the O' Fallon Heritage Festival Fourth of July Parade, the Springfield Memorial Day Remembrance Event, and The Missouri Association of Bandmasters Annual Conference and was resourced by the Kansas City Royals.

Training Center Command (TCC) continued to focus on providing support for the six active training sites across the state. TCC provides personnel, equipment, and overall site support for the training sites when units are scheduled to conduct training. In February 2022, TCC conducted the new individual weapons qualification as a battalion. This is one of the few events where the Soldiers from each of the different locations come together. Over the course of the year, each training site saw new building developments in the form of new barracks, DFACs, and a couple of new gyms. The Missouri training sites are also responsible for reprogramming the DOT 40 M17 weapons qualification program. This new program impacted National Guard Bureau (NGB) as a whole and allowed the money needed to replace M17 ranges to be allocated for other projects, saving NGB millions of dollars.

TCC support includes providing lodging and classrooms, running confidence courses, providing range safety and support, providing Army Combat Fitness Training, Army Combat Fitness Test equipment, and running virtual trainings such as the ETS/VCOT. TCC also worked with a local school, having over 180 fifth graders come to Camp Clark for a field trip, allowing young students the chance to learn more about the history of Camp Clark and the National Guard and observe a unit conducting annual training. At the close of TY22, the collective training sites supported 144,898 personnel training days. Personnel training days are calculated by every day a Soldier is on the ground at one of the sites. TCC projects another 17,304 training days to be completed, totaling 162,202 training days by 30 September 2022. Throughout these training days, TCC also tracked the use of 1,267,617 rounds of ammunition, up from last year's 874,396 rounds of ammunition used across all locations.





# 1107<sup>TH</sup> AVIATION GROUP

SPRINGFIELD



Col. Timothy Hodges,  
Brigade Commander

## MISSION

To provide to a theater of operations fixed base, dedicated theater aviation sustainment/depot capability support to the combatant commander.

## COMMAND STRUCTURE:

- Headquarters and Headquarters Company
- Company A
- Company B



Command Sgt. Maj. Robert Koelling,  
Brigade CSM

The 1107th Aviation Group (AVN GRP) provides ready formations to the Governor of the State of Missouri and the President of the United States when called upon in times of need. Our primary mission remains to fight and win our nation's wars when deterrence fails and to support the state of Missouri in times of disaster and civil unrest. We conduct rigorous training that incorporates supply support, theater aviation maintenance support, and expeditionary deployment capabilities in support of the Ground Force Commander. We accomplish this by conducting cross-state coordination with all 14 states that encompass the support network of the Aviation Classification Repair Activity Depot (AVCRAD) and the AVN GRP. Our primary focus is to provide a reliable, available, and cost-effective products to customers in our support region, and the forces we support to align with the Army's mission and operational readiness.

The 1107th AVN GRP honored Col. Andrew Schulte, as he handed command to Col. Timothy Hodges on July 1. Col. Schulte led the organization to success in numerous areas of unit readiness. Col. Hodges returned to the 1107th AVN GRP to continue the climate of excellence.



This year, the 1107th AVN GRP excelled during a review of aviation resources during the U.S. Army Futures Command Aviation Resource Management Survey (ARMS). The 1107th AVN GRP achieved at the highest level of compliance with Army doctrine, scoring 100% in 21 of 24 evaluated areas. These results represent the pinnacle in program management for Army Aviation operations.





The 1107th AVN GRP was honored to have Ms. Diane Gaines as the leader of our Soldier Family Readiness Group (SFRG) for the last several years. Her contributions were celebrated at the highest levels as she was awarded the NGB Region 7 Volunteer of the Year Award. This award recognized Ms. Gaines' insurmountable contributions to the Soldiers and families of the 1107th AVN GRP and the Missouri Army National Guard.

Due to the uniqueness of 1107th's Alpha Company's mission of aircraft maintenance on various aircraft models and the limited availability of specific aircraft in the MOARNG, A Co. conducted 16 out-of-state annual training rotations in six different

states, sending a total of 70 Soldiers to develop their competency and skills in aircraft maintenance. This continues a partnership between the MO-AVCRAD networks and the 1107th Aviation Group that fosters the development of 1107th Soldiers and servicing of MO-AVCRAD out-of-state clients and partners.

The 1107th AVN GRP had significant administrative success during the last year. The Group completed eight officer and warrant officer promotions, along with seven promotions to work at higher echelons. The Group also promoted 162 Soldiers to ranks of private through command sergeant major. The Soldiers of the Group received four Meritorious Service Medals, one Legion of



Merit, 26 Army Commendation Medals, one Missouri Legion of Merit and one Missouri Commendation Medal for their outstanding contributions to Missouri and the Missouri National Guard.

The 1107th AVN GRP actively participating in the State Partnership Program, conducting in-person participation to a Joint Panama – Missouri strategic planning session. The participants discussed critical depot-level aviation maintenance expertise with the Panamanian officials during the conference. The Group also supported the State Partnership Program with signal expertise remotely through the dedicated efforts of the signal section.





# HEADQUARTERS & HEADQUARTERS BATTALION 35TH INFANTRY DIVISION

LEXINGTON



Lt. Col. Shaun M. Edwards  
Battalion Commander

## MISSION

The Battalion Headquarters provides command and control of subordinate companies and provides operational and administrative life support to the Division HQ.

## COMMAND STRUCTURE:

- HSC
- Det. 1, A Co.
- B Co.
- Det. 2, B Co.
- C Co.



Command Sgt. Major Kevin L. Westerhold  
Battalion CSM

The Headquarters and Headquarters Battalion (HHBn), 35th Infantry Division, FY22 focus was committed to Operation Spartan Shield (OSS) mission requirements via individual Soldier readiness in conjunction with Culminating Training Events (CTEs). Anchored on the Battalion Commander's initiative of operating within an environment of respect and trust while preparing to win on the battlefield, the unit successfully mobilized to the U.S. Central Command (CENTCOM) area of responsibility (AOR) covering five different countries.

For the second time in five years, the battalion deployed in direct support of the 35th Infantry Division (ID) and provided the Headquarters element for Task Force Spartan. Task Force Spartan's mission is to deter aggression, provide stability, and build partnerships throughout the Middle East. Task Force Spartan is the primary combat element for U.S. Army Central Command, and stewards Operation Spartan Shield, the combat reserve for U.S. Central Command, ready to react to any



contingency event that may occur throughout the Middle East.

HHBn's premobilization training stretched over January and February, with final validation completed by a rigorous 10-day CTE exercise at Ft. Hood, Texas. The battalion's primary focus was providing life support to ensure the 35th ID staff training requirements were met in preparation for, and during the event (CTE). HHBn, 35th ID prioritized training proficiency that support-



ed follow-on operations as a training audience and preparing for mobilization. Support for this training proficiency occurred through establishing tactics, techniques, and procedures that met the demands of a division operating in an austere environment.

HHBn Soldiers arrived in the CENT-COM AOR mid-March and immediately assumed the mission from their 29th ID counterparts. Mission-focused, HHBn embodied resiliency when transitioning to a deployed operational environment that supports the Division Headquarters (DIV HQ) with prompt and dependable sustainment operations. Mission readiness requirements saw HHBn lead/coordinate multiple training events and sustainment operations impacting multiple command echelons across the AOR. In September, joint efforts between HHBn, 10th Mountain, and 160th Theater Signal Brigade allowed for a joint training experience during individual weapons qualification of M4 and M17 weapon platforms.

FY22 concluded with HHBn still occupying the AOR for a few more months, but Soldiers continued their mission unperturbed, excelling at any missions assigned. Multiple Soldiers leveraged this opportunity for personal/professional growth, capitalizing



on the array of assets across the AOR. Soldiers cross-trained in various military occupational specialties, attended college/credentialing courses, and fostered life-long friendships with foreign and domestic partners via various recreational MWR events. Encompassing the new Army Combat Fitness Test (ACFT) has been a priority for Soldier readiness. Throughout the mobilization, nine iterations were conducted across all companies to allow Soldiers to conduct the 6-part test with goals towards holistic fitness for the entire formation. Before the FY closeout, HHBn and DIV HQ personnel competed in a friendly soccer exhibition against Kuwait Land Forces (KLF).





# 140<sup>TH</sup> REGIONAL TRAINING INSTITUTE

## FORT LEONARD WOOD



Col. Craig Swank,  
Brigade Commander

### MISSION

The 140th Regiment provides institutional leader development for individual Soldiers to TRADOC accreditation standards as part of the Army School System. Regimental units also instruct functional courses, provide pre-mobilization training and provide Defense Support to Civil Authorities.

### COMMAND STRUCTURE:

- HHD 140th RTI
- 1 BN/140th RTI
- 2 BN/140th RTI
- 5 BN/140th RTI



Command Sgt. Maj. Timothy Meers,  
Brigade CSM

The 140th Regiment Regional Training Institute (RTI) provides leadership development, military occupational specialty (MOS), and additional skill identifier (ASI) training for Army National Guard (ARNG), United States Army Reserve (USAR), and Active Component (AC) Soldiers.

The mission of 1/140th BN is to provide the engineer community with entry and intermediate-level heavy construction equipment operators. The training BN evaluates Soldiers in mobility, counter mobility, and survivability tasks, which are the center of engineer operations.



Courses include 12N10 Horizontal Construction Engineer, 31B10 Basic Military Police Course, Officer Candidate School (OCS), Warrant Officer Candidate School (WOCS), Common Faculty Development Instructor Course (CFD-IC), Company Commander First Sergeant Pre-Command Course (CCFSPCC), H8 Wheeled Recovery Course, 91B Advanced Leader Course, 91/94 Senior Leaders Course, 91B Wheeled Vehicle Mechanic Course, and 91D Tactical Power Generation Course.

On order, regimental units provide pre-mobilization training, instruct functional courses, and provide Defense Support to Civil Authorities.

In FY2022, the 140th RTI conducted 71 leadership, MOS Qualification (MOS-Q), and Functional Training classes for over 700 students. These courses produced MOS-Q engineers, military police, mechanics, and ordnance personnel. The courses also had graduates of leadership training from Officer Candidate School (OCS), Warrant Officer Candidate School (WOCS), Senior Leaders Course (SLC), and Advanced Leaders Course (ALC). All courses are instructed to TRADOC accreditation standards as part of the Army School System.





1/140th BN planned and executed 18 heavy equipment operator's classes, which qualified 141 Soldiers in MOS 12N10, Horizontal Construction Engineer.

The mission of 2/140th BN is to develop and train future leaders by instructing the Missouri Army National Guard's Officer Candidate School (OCS), Warrant Officer Candidate School (WOCS), Basic Military Police Course (BMPC), and other general studies courses.

The BN planned and executed two Common Faculty Development-Instructor Courses (CF-DIC), which produced 27 new Army instructors in the ranks of enlisted, warrant officer, and officers across all branches of the Army.

In addition, the BN also conducted several classes of Company Commander First Sergeant Pre Command Course, which provided command information and training to over 60 Soldiers, as well as conducted several MP re-classification courses, which graduated 59 new military police Soldiers from 16 different states throughout the National Guard and the Army Reserves. The BN also graduated 12 Soldiers from Warrant Officer Candidate School and 34 Soldiers from the Officer Candidate School.

The mission of 5/140th BN is to provide ordnance professionals with training and education in Wheeled Vehicle Mechanic (91B) and Power Generation Specialist (91D) skills at MOSQ, ALC, and SLC levels. 5/140th also provides ASI



Wheeled Vehicle Recovery (ASIH8) to support the unit's combat readiness goals.

The 5/140th BN planned and executed 18 leadership development classes (Senior Leaders Course and Advanced Leaders Course), which qualified 148 Soldiers in leadership and ordnance operations, trained and graduated over 300 Soldiers in wheeled vehicle recovery operations, wheeled vehicle maintenance operations, and tactical power generation skills.



# 35<sup>TH</sup> EXPEDITIONARY COMBAT AVIATION BRIGADE

## SEDALIA



Lt. Col. Paul Howerton  
Brigade Commander

### MISSION

To provide command, control, staff planning and supervision of Combat Aviation Brigade operations to fight and win our nation's wars when deterrence fails, and supporting the state of Missouri in times of disaster and civil unrest.

### COMMAND STRUCTURE

- 1/135th Aviation Regiment (Assault)
- 935th Aviation Support Battalion



Command Sgt. Maj. Thomas Hintenach,  
Brigade CSM

B Co. 1-376th Security and Support (S&S), deployed to support the Customs and Border Protection's (CBP) mission along the Southwest border. Under the direction of U.S. Northern Command and Joint Task Force North, B Co 1-376th's mission was to assist CBP by providing aviation support along the border. They operated LUH-72A aircraft to conduct day/night flight operations and conducted maintenance inspections and all UH-72A heavy maintenance seven days a week. The B Co 1-376th S&S soldiers provided mission-enhancing support to CBP's border security operations to enable CBP agents to conduct their law enforcement mission more efficiently.

Readiness Inspections: 1-135th Assault Helicopter Battalion (AHB), Det. 3/Co. B/935th Aviation Support Battalion (ASB), and Det. 2/Co. C/2-245th AV BN underwent an Aviation Resource Management Survey (ARMS) in 2022. The ARMS is a Forces Command driven program designed to assist the commander in assessing the readiness and resource management of all assigned aviation units. It is a comprehensive evaluation of 12 separate functional areas that thoroughly evaluates all aspects of aviation operations within an organization. All units within the 35th Combat Aviation Brigade (CAB) successfully passed the ARMS, further displaying the high state of aviation readiness within the Missouri Army National Guard.



Equipment and Capabilities: 1-135th AHB began fielding the new UH-60M to replace the UH-60A/L. This modern aircraft has many new and improved capabilities, such as digital avionics, an enhanced rotor system, and a more robust airframe. This remarkable aircraft can fly higher, faster, and carry more weight than its predecessors.



# 35<sup>TH</sup> MILITARY POLICE BRIGADE

## JEFFERSON BARRACKS



Col. Joy Grimes,  
Brigade Commander

### MISSION

The 35th Military Police Brigade (MP) conducts mission command for all task organized units conducting or supporting military police operations. Integrates capabilities from all three police disciplines (police operations, detention operations and security and mobility support) and integrates police intelligence operations into all military police missions. As required, exercises mission command of a tactical combat force conducting response force operations. When designated, executes the duties of the Joint Force Commander of Detainee Operations (CDO).

### COMMAND STRUCTURE:

- 175th Military Police Battalion
- 205th Military Police Battalion
- 220th Transportation Battalion



Command Sgt. Maj.  
Bobby Richards,  
Brigade CSM

The 35th Military Police Brigade answers the call of the United States of America, the Great State of Missouri, and our local communities by training on Mission Essential Task List (METL) tasks and directing National Guard Response Force and Casualty Assistance Support Element missions.

**Priority Effort: Mobilizations.** In February, the 1136th Military Police Company returned home from their 9-month deployment to U.S. Southern Command. Tasked with supporting a strategic mission, the unit maintained high levels of discipline, technical proficiency, and professionalism. In 2022, the 35th Military Police Brigade grew into a two-battalion, five-company Major Senior Command (MSC) to include the 220th Motor Transportation Battalion and its four companies, followed by additional sourcing. The 1241st Transportation Company (TC) was tasked with a short-notice mobilization. The 1241st TC screened and trained a company-sized element to mobilize to Texas in support of U.S. Border Patrol operations on the U.S. Southwest Border.

**Priority Effort: State Missions.** During FY22, the 35th Military Police Brigade was tasked with supporting the majority of the National Guard Response Force (NGRF) mission. The NGRF is an all-hazards law enforcement support capability that can quickly deploy to augment local authorities, de-escalate crises, and protect personnel and property. After receiving the NGRF tasking, the 175th MP BN and 205th MP BN

conducted joint training with the Missouri Highway Patrol and Department of Homeland Security to receive the Federal Emergency Management Agency's (FEMA) Field Force Operations (FFO) training. This standardized training was created in the wake of significant incidents of civil unrest to standardize crowd control responses across the law enforcement spectrum. It will assist 35th Military Police Brigade Soldiers in better supporting local and state agencies. Besides being prepared to respond to incidents of civil unrest, the 35th Military Police Brigade supported Operation Show Me Winter Storm Support 2022 in February. During that Operation, 35th Military Police Soldiers supported the Missouri State Highway Patrol with civilian vehicle recovery, provided traffic control and other critical capabilities.





# ARMY NATIONAL GUARD RECRUITING & RETENTION



The Missouri Recruiting and Retention Battalion is a trusted team of recruiting professionals who inspire the next generation of young Americans to make a difference in their lives, as they join a cause bigger than themselves. The battalion has the challenging and demanding mission to grow the formation and prepare new Soldiers as they begin their military careers and meet end-strength objectives as the production arm of the organization.

Missouri's seasoned recruiters are at the tip of the spear in service to their communities across the great state of Missouri. They offer a wealth of knowledge, leadership, and incentive opportunities to new Soldiers. Despite a difficult recruiting environment across the nation, recruiters remain adaptable, resilient, and forward-thinking, so units have the es-



sential personnel to answer the call of federal deployments and state emergencies.

Our Soldiers come from all walks of life, diverse backgrounds, and many career fields. The experience, knowledge, and skills that our new warriors bring to the team build the collective strength and effectiveness that makes the Missouri Army National Guard unique and an embedded partner in the community.

The Recruit Sustainment Program achieved the distinction of an NGB Program of Excellence in FY22. The program is directly responsible for preparing, shipping, and returning Soldiers to their assigned unit from Initial Active Duty Training. The RSP team successfully maintained a ship rate greater than 90 percent through rapid reaction to training site adjustments, effective training seat management, and clear, concise communication.

Officer Strength Management (OSM) achieved 100% of its officer strength mission in FY22 and was successful due to the incredible collaboration of the basic branch, warrant officer, and specialty branch team. Missouri's Show-Me Guard Officer Leadership Development (GOLD) program continued to prepare future officers in our five campus locations: Missouri Southern State University, Southeast Missouri State University, Northwest Missouri State University, William Woods University, and College of the Ozarks. Many actions are required to develop a sustainable pipeline, prepare candidates, ensure education requirements are met, commission officers and warrant officers, and take deliberate planning and a calculated strategy to succeed. The OSM team performed commendably in FY22 and set the stage for future officer growth.





# AIR NATIONAL GUARD RECRUITING



The Missouri Air National Guard Recruiting and Retention team's primary mission is to ensure our Missouri Air National Guard wings achieve effective manning rates to sustain a ready, and a reliable force, capable of being mission tasked at a moment's notice. This is a careful equation that includes the applicant's primary interest and the needs of the Missouri Air National Guard. By carefully working this equation, the Missouri Air National Guard maintains a respectable retention rate above 90%. This is a true testament of putting the right people, in the right places, at the right time!

With the easing of the COVID-19 restrictions this past year, our recruiting and retention team renewed focused on recruiting basics, such as school visits and career fairs. Face-to-face interaction became our goal, as we were allowed back into public schools and public events began to open for us to attend. The easing of the COVID-19 restrictions also opened an opportunity to create an on-base career fair. Here, we were able to invite our target audience, to include key educators and influencers, to one of



our wings, where they were able to see all the careers we have to offer and to speak to those who were set up representing them. This also allowed for attendees an opportunity to hear from those who are currently serving in the Missouri Air National Guard, as well as see and touch some of the equipment that the Missouri Air National Guard has, to include a mobile air traffic control tower, and our aircraft. The feedback was so positive that we are now holding these career fairs twice a year.

The Missouri Air National Guard Recruiting and Retention team along, with our wing and state FSS personnel, were provided an opportunity to attend an in-person training on the Air Force Recruiting Information Support System Total Force (AFRISS-TF) that was held at McConnell Air Force Base, Wichita Kansas. This training was a collaboration effort brought together by the Recruiting and Retention Senior Enlisted Leaders of Kansas, Missouri, and Oklahoma. This training provided one-on-one interaction with the developers and managers of the AFRISS-TF system, and served as an opportunity to provide a better understanding of the primary system which we use to move and track our applicants ; thereby speeding up our enlistment process.

This past year, we were able to refocus our recruiting efforts to our Springfield, Missouri area by re-establishing a recruiting team at our Springfield, Missouri storefront office. We also continued to actively engage the Kansas City Metro area market by our full-time presence at our Gladstone, Missouri recruiting storefront. Having satellite recruiting offices in these locations allow us to double down on our efforts to recruit from large, diverse demographic areas to help us fill our ranks, as we work towards our recruiting goal of 100 percent.





# STATE PARTNERSHIP PROGRAM

## JEFFERSON CITY

The Missouri National Guard State Partnership Program works in conjunction with the country of Panama in a wide range of competencies. Together, Missouri and Panama build capabilities that effectively enhance mission readiness and improve interoperability.

In March 2022, MONG Cyber experts traveled to Panama to conduct a Wireless Network Subject Matter Expert Exchange (SMEE). Participants shared information and techniques for hardening and defending wireless networks with MONG's Panamanian partners. The participants shared best practices for identifying, protecting against, detecting, and responding to emerging cyber threats. The event enhanced interoperability between nations and provided an understanding of the wireless operating environment and the cyber threats that impact the availability, confidentiality, and integrity of like-type networks. Additionally, the exchange strengthened MONG's partnership and laid a foundation for future cyber related exchanges.

In April, MONG personnel traveled to Panama and conducted an Evidence Collection and Crime Scene Preservation SMEE. MONG Military Police (MP) Non-Commissioned Officers (NCOs) exchanged best practices for evidence collection and crime scene preservation with Panamanian Public Forces. Missouri MPs shared information and lessons learned regarding the procedures used to secure, handle, file, collect and store evidence in a crime scene and they exchanged methodologies and technologies used by the MONG in such situations.

In April, MONG Cyber experts participated in the Network Security Conference with the U.S. Office of Defense Cooperation, the William J Perry Center and the Panama Ministry of Security cyber-security stake holders. Participants discussed computer network operations, spear phishing, virtual private network vulnerability targeting, password spray attack and remote access, in an effort to decrease service interruption and information loss and to better understand continuity of operations and backup systems. The U.S. benefits by gaining a better understanding of Panama's network security posture and further enhancing interoperability.

In May, Missouri Law Enforcement Experts traveled to Panama to conduct a Citizen Security During Unrest information exchange. Participants exchanged best practices on handling agitators, thwarting looters, establishing curfews, and enhancing citizen security. Each participating agency discussed standard operating procedures for citizen security and civil unrest and determined gaps and redundancies to create more efficient processes. MONG personnel leveraged lessons learned from recent experiences in 2020 responding to civil unrest in Missouri and across the nation.

In May, members of the MONG participated in the Land Component Working Group Meeting. During the meeting, the U.S. Office of Defense Cooperation with Panama Border Police (SENAFRONT)/



SENAFRONT)/ Panama National Police (PNP) and stake holders discussed and presented capability/capacity for land operations in Panama. SENAFRONT/PNP shared their five-year plan for training and land equipment requirements. MONG used the information to synchronize efforts to eliminate redundancies and maximize efficiency in support of SENAFRONT/PNP and USSOUTHCOM lines of effort.

In June, MONG members traveled to Miami Florida to participate in U.S. Southern Command's Senior Leader Logistics Symposium (SLLS). The symposium capitalized on momentum gained at the 2017, 2019 and the 2021 SLLS'. The theme was "Logistics Enabled Response" and SOUTHCOM focused participants on opening lines of communication among our Partner Nations (PNs) by fostering positive relationships, streamlining processes, encouraging transparency, and creating institutional guidelines and regulations to improve logistics interoperability in the Western Hemisphere.

In June, Maj. Gen. Levon Cumpton conducted a Key Leader visit in Panama. US Participants: Chargé d'Affaires Stewart Tuttle, General Laura Richardson (U.S. Southern Command Commander), Maj. Gen. Levon Cumpton (Missouri Adjutant General), Brig. Gen. General Cal Worth (U.S. Southern Command Plans Officer), Brig. Gen. Jason Kelly (USACE South Atlantic Division Commander), Capt. Rick Ursery (Senior Defense Officer/Defense Attaché). Panamanian Participants: President Cortizo, Minister of Foreign Affairs Erika Mouynes, Minister of Public Security Pino. The leaders met to communicate Missouri's and the United States' commitment to Panama.

In July, MONG members participated in a virtual conference with U.S. Southern Command, United States Government Interagency partners, and partner nations across the Americas to review regional collaboration and capacities for future planning of Global Health Engagements. The Conference offered military, civilian, and interagency health professionals from all the Americas a forum to address global health gaps, to include detection of biological outbreaks and protection against biological threats.

In July, cyber experts participated in the Cyber Defense Southern Endeavor Seminar. Southern Endeavor was a cyberspace security cooperation/cyberspace defense familiarization event. The seminar provided familiarization to partners on Risk Management and cyber defense assessments with the ultimate purpose of enabling partners to defend their information environments from malicious cyber threats.

In August, MONG members traveled to Panama for the Air Naval Service (SENAV) Working Group Meeting. Stakeholders discussed the capacity for maritime security operations in Panama. SENAV shared their five-year plan for training and maritime security/counter drug/counter threat networks equipment requirements. U.S. stakeholders synchronized efforts to eliminate redundancies and maximize efficiency in support of SENAV and U.S. Southern Command lines of effort.





The 7th Weapons of Mass Destruction-Civil Support Team (WMD-CST) began FY2022 in support of steady-state missions with the Kansas City Chiefs and the University of Missouri football team. Simultaneous operations included assisting the 1st CST with the Boston Marathon. In November, the team conducted joint training with the Springfield Fire Department, Federal Bureau of Investigation (FBI), and Rolla Fire and Rescue to get back to the foundations of supporting local agencies.

In November, the 7th CST conducted annual training in Nashville, TN, and Asheville, NC, with the assistance of the 45th CST out of Tennessee and the 43rd CST out of South Carolina. These training venues presented unfamiliar surroundings and allowed the unit to test its planning, mission essential tasks, line haul operations, and conduct a 5-hour convoy between training locations. In the third quarter, the team focused on preparation for an upcoming U.S. Army North collective training lane and received high evaluation marks.

In the last quarter, the team remained active and responsive in support of multiple steady-state missions across the state, which included The SEND, Kenney Chesney concert, Garth Brooks concert, Monster Jam, Chiefs football, Boat Shootout, and Ascension Charity Classic - PGA Tour Champions. The 7th WMD-CST continues to provide rapid response and remains an always ready force in support of local civilians, military, state, and federal agencies.

The 7th WMD-CST organized multiple combined training events with outside agencies, which included several training lanes with the 773rd CST stationed in Germany. The purpose of this mission was to assist our partners with proficiency in their roles and responsibilities and familiarization with their equipment. Additionally, a joint lane was conducted with the FBI Special Weapons and Tactics unit of St. Louis to further develop and establish a collaborative decontamination process for interagency operations. Throughout the FY, the team briefed and displayed its capabilities to numerous agencies, including Regimental Week at Fort Leonard Wood and the Regional Interagency Steering Committee meeting in Kansas City. The commander held the National Chair of the Commander Executive Counsel. Lastly, the 7th WMD-CST assigned the first Chemical Corps Warrant Officer in the state to the Survey Team Leader position.



The Missouri National Guard Counterdrug Program provides specialized equipment, training, and personnel to assist law enforcement and educate school and community organizations. The program leverages its unique assets on three fronts: providing analytical support to law enforcement to reduce the supply of illicit drugs, providing prevention professionals to communities to aid in reducing the demand for illicit drugs, and providing aviation support to law enforcement to find illicit drugs in the state.

From October 2021 to September 2022, the Missouri National Guard Counterdrug Program contributed to the seizure of more than \$87 million in cash and property. The seizure included 180 vehicles worth \$3,554,800, 4,158 pieces of property valued at \$643,300, 569 pieces of equipment totaling \$524,800, 1,170 weapons worth \$868,764, \$13,904,139 in currency and drugs with a street value \$67,689,617.

In June 2022, the Missouri National Guard Counterdrug Program assisted Missouri's law enforcement partners in the seizure of 132 pounds of Methamphetamine and 2.3 pounds of Fentanyl in Kansas City, Mo. The street value of the seizure is \$1,635,116.

In summary, The Missouri National Guard Counterdrug Program seized more than \$87 million of property, drugs, and money, assisted in more than 2,480 arrests this year, and continues to provide our law enforcement agencies with the best support possible for all drug trafficking cases.



# SOCIAL MEDIA

Keep up with the Missouri National Guard by following us on social media.



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[Twitter.com/Missouri\\_NG](https://twitter.com/Missouri_NG)



[Youtube.com/user/MoNationalGuard](https://www.youtube.com/user/MoNationalGuard)



# ANTICIPATED CONSTRUCTION PROJECTS 2022-2026

FY 2023 Bellefontaine Neighbors Readiness Center: 60,000 sqft new Readiness Center.....	estimated \$20,000,000
Kansas City Area FMS: 23,000 sqft new FMS.....	estimated \$11,000,000
Fort Leonard Wood Readiness Center expansion: 12,500 sqft addition to Fort Leonard Wood Readiness Center.....	estimated \$6,000,000
St. Joseph FMS addition and renovation: 6,400 sqft addition with roof mounted solar array and LED light replacement.....	estimated \$1,755,000
Camp Crowder Dining Facility: 5,679 sqft new dining facility.....	estimated \$1,800,000
Camp Clark Dining Facility: 5,679 sqft new dining facility.....	estimated \$1,800,000
Macon TS 60 Soldier barracks: 10,285 sqft new barracks.....	estimated \$1,800,000
Wappapello TS 60 Soldier Barracks: 10,285 sqft new barracks.....	estimated \$1,800,000
ISTS Fitness Center: 3,764 sqft new fitness center.....	estimated \$1,400,000
Camp Crowder Company HQ Building: 2,980 sqft new transient training company headquarters.....	estimated \$600,000
Camp Clark Company HQ Building: 2,980 sqft new transient training company headquarters.....	estimated \$600,000
Fort Leonard Wood RTSM Addition: 3,200 sqft classroom addition to the RTSM.....	estimated \$750,000
Camp Crowder 60 Soldier barracks 2: 10,285 sqft new barracks.....	estimated \$1,800,000
Fort Leonard Wood 60 Soldier Barracks: 10,285 sqft new barracks.....	estimated \$1,800,000
Camp Clark 60 Soldier barracks 2: 10,285 sqft new barracks.....	estimated \$1,800,000
Fort Leonard Wood FMS Bay Addition: 6,400 sqft addition with roof mounted solar array and LED light replacement.....	estimated \$1,755,000
Macon TS Dining Facility: 5,679 sqft new dining facility.....	estimated \$1,800,000
Macon TS Company HQ: 2,980 sqft new transient training company headquarters.....	estimated \$600,000
Fort Leonard Wood Company HQ: 2,980 sqft new transient training company headquarters.....	estimated \$600,000
Wappapello TS Company HQ: 2,980 sqft new transient training company headquarters.....	estimated \$600,000
Wappapello TS Dining Facility: 5,679 sqft new dining facility.....	estimated \$1,800,000
Fort Leonard Wood Fitness Facility: 3,764 sqft new fitness center.....	estimated \$1,400,000
AVCRAD Solar: Ground mounted solar array for AVCRAD facility.....	estimated \$1,600,000
Festus Readiness Center: 5,000 sqft new unheated storage building.....	estimated \$500,000
ISTS street lights: add outdoor lights along roads for safety.....	estimated \$325,000
Jefferson City AASF CST Ready Bay: 4,500 sqft new ready bay for CST.....	estimated \$650,000
ISTS CSMS Annex Renovation: CSMS inspection building major building renovation.....	estimated \$2,300,000
Springfield FMS roof replacement and solar: replace roof, interior LEDs, roof mounted solar.....	estimated \$400,000
Camp Clark Access Control Point upgrades: upgrade the access control point to meet AT/FP standards.....	estimated \$1,300,000
Camp Crowder Access Control Point upgrades: upgrade the access control point to meet AT/FP standards.....	estimated \$1,300,000

# SIGNIFICANT INFRASTRUCTURE IMPROVEMENTS 2022

New TASM-G Readiness Center: 44,884 sqft new Readiness Center.....	\$9,317,220
CSMS addition and renovation: 2,000 sqft addition of paint & blast booth, paint mixing, changing room, LED lights, and solar array.....	\$2,445,300
Camp Clark FMS addition and renovation: 6,400 sqft addition with roof mounted solar array and LED light replacement.....	\$2,017,650
Camp Clark Fitness Center: 3,764 sqft new fitness center.....	\$1,473,700
Camp Crowder Fitness Center: 3,764 sqft new fitness center.....	\$1,269,061
Camp Clark 60 Soldier Barracks: 10,285 sqft new barracks.....	\$1,848,000
Camp Crowder 60 Soldier Barracks: 10,285 sqft new barracks.....	\$1,882,000
Poplar Bluff FMS Addition and Renovation: 6,400 sqft addition with roof mounted solar array and LED light replacement.....	\$1,178,000
Camp Crowder Solar Panels: 18 ground mount solar panels systems.....	\$997,309
Festus FMS roof replacement and unheated storage building: replace roof and construct a 3,000 sqft storage building.....	\$448,102
Fort Leonard Wood: replace windows and doors.....	\$363,553
Aurora Readiness Center: roof replacement and repair parking lot.....	\$307,000
Camp Clark perimeter fence: replace the front perimeter fence of Camp Clark.....	\$273,390
Camp Crowder perimeter fence: replace the front perimeter fence of Camp Crowder.....	\$268,568
Camp Clark Fiber: Install fiber backbone for Camp Clark to support new construction.....	\$228,377
Whiteman Air Force Base AASF epoxy floor: Seal AASF floor 32,340 sqft with epoxy.....	\$204,978
ISTS Drop Arm: new security drop arm at truck entrance.....	\$197,650
Trenton FMS battery room: construct 300 sqft battery room addition.....	\$165,743
Macon FMS solar panel: 50 kw roof mounted solar array.....	\$101,922



